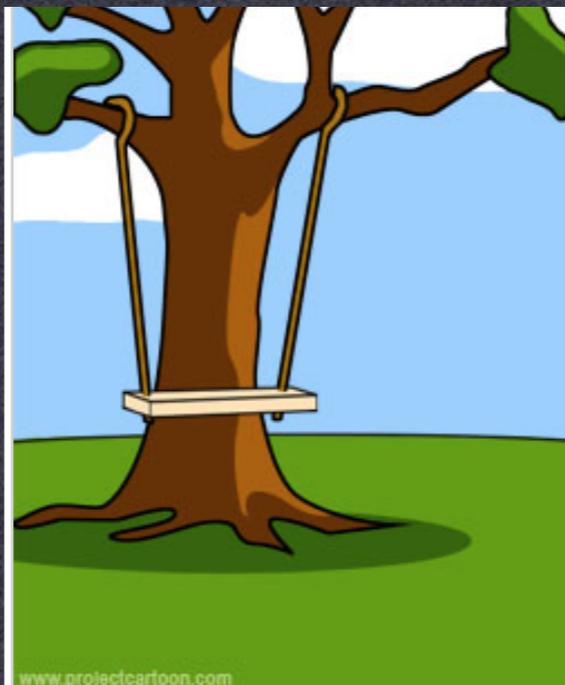
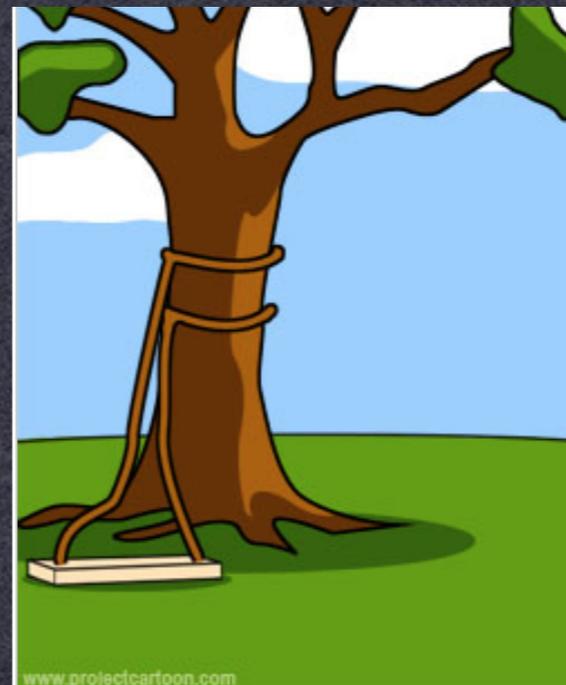




www.projectcartoon.com
How the customer explained it



www.projectcartoon.com
How the project leader understood it



www.projectcartoon.com
How the programmer wrote it



www.projectcartoon.com
How the analyst designed it



www.projectcartoon.com
How the business consultant described it



www.projectcartoon.com
What the customer really needed

Non-Functional Properties

Reid Holmes

System Stakeholders

- ▶ Architectural documents are used by a variety of system stakeholders:
 - ▶ Developers
 - ▶ Managers
 - ▶ Sales
 - ▶ Testers
 - ▶ Support
 - ▶ Maintenance
 - ▶ DevOps
 - ▶ Customers

Stakeholder Questions

- ▶ Management: are we on schedule?
- ▶ Developers: who is responsible for what?
- ▶ Sales: can we claim it can do this task?
- ▶ QA: what teams do we talk to about defects?
- ▶ DevOps: where should this component be deployed?
- ▶ Support: which QA team signed off on this?
- ▶ Maintenance: how can we add this feature?

Stakeholder Conflicts

- ▶ System requirements fall into two broad categories:
 - ▶ Functional Properties: what the system is supposed to do (“the system shall **do** X”).
 - ▶ Non-Functional Properties: what the system is supposed to be (“the system shall **be** Y”).
- ▶ Each stakeholder will have their own opinion about what NFPs matter most:
 - ▶ e.g., the development team will care about maintainability more than the customer
 - ▶ e.g., QA will be more interested in the testability of the application than sales

NFPs

- ▶ NFPs are constraints on the manner in which the system implements and delivers its functionality.
 - ▶ E.g.,
 - ▶ Efficiency
 - ▶ Complexity
 - ▶ Scalability
 - ▶ Heterogeneity
 - ▶ Adaptability
 - ▶ Security
 - ▶ Dependability
 - ▶ Testability
 - ▶ Usability
 - ▶ Performance

FP vs NFP

- ▶ Products are sold based on their FPs.
 - ▶ e.g., Cell phone, Car, Tent.
- ▶ However, NFPs play a critical role in perception.
 - ▶ “This program keeps crashing”
 - ▶ “It doesn’t work with my [...]”
 - ▶ “It’s too slow”

Design guidelines for NFPs

- ▶ Provide guidelines that support various NFPs.
- ▶ Focus on architectural level:
 - ▶ Components
 - ▶ Connectors
 - ▶ Topologies

NFP: Efficiency

- ▶ Efficiency is a quality that reflects a system's ability to meet its performance requirements.
- ▶ **Components:**
 - ▶ Keep them “small”.
 - ▶ Simple and compact interfaces.
 - ▶ Allow multiple interfaces to the same functionality.
 - ▶ Separate data from processing components.
 - ▶ Separate data from meta data.
- ▶ **Connectors:**
 - ▶ Carefully select connectors.
 - ▶ Be careful of broadcast connectors.
 - ▶ Encourage asynchronous interaction.
 - ▶ Be wary of location/distribution transparency.
- ▶ **Topology:**
 - ▶ Keep frequent collaborators “close”.
 - ▶ Consider the efficiency impact of selected styles.

NFP: Complexity

- ▶ Complexity is a property that is proportional to the size of a system, its volume of constituent elements, their internal structure, and their interdependencies.
- ▶ **Components:**
 - ▶ Separate concerns.
 - ▶ Isolate functionality from interaction.
 - ▶ Ensure cohesiveness.
 - ▶ Insulate processing from data format changes.
- ▶ **Connectors:**
 - ▶ Isolate interaction from functionality.
 - ▶ Restrict interactions provided by each connector.
- ▶ **Topology:**
 - ▶ Eliminate unnecessary dependencies.
 - ▶ Use hierarchical (de)composition.

NFP: Scalability /

- ▶ Scalability: The capability of a system to be adapted to meet new size / scope requirements.
- ▶ Heterogeneity: A system's ability to be composed of, or execute within, disparate parts.
- ▶ Portability: The ability of a system to execute on multiple platforms while retaining their functional and non-functional properties.

NFP: Scalability /

- ▶ **Components:**
 - ▶ Keep components focused
 - ▶ Simplify interfaces
 - ▶ Avoid unnecessary heterogeneity
 - ▶ Distribute data sources
 - ▶ Replicate data
- ▶ **Connectors:**
 - ▶ Use explicit connectors
 - ▶ Choose the simplest connectors
 - ▶ Direct vs. indirect connectors
- ▶ **Topology:**
 - ▶ Avoid bottlenecks
 - ▶ Place data close to consumer
 - ▶ Location transparency

NFP: Evolvability

- ▶ **Evolvability:** The ability to change to satisfy new requirements and environments.
- ▶ **Components:**
 - ▶ Same as for complexity.
 - ▶ Goal is to reduce risks by isolating modifications.
- ▶ **Connectors:**
 - ▶ Clearly define responsibilities.
 - ▶ Make connectors flexible.
- ▶ **Topology:**
 - ▶ Avoid implicit connectors.
 - ▶ Encourage location transparency.

NFP: Dependability

- ▶ **Reliability:** The probability a system will perform within its design limits without failure over time.
- ▶ **Availability:** The probability the system is available at a particular instant in time.
- ▶ **Robustness:** The ability of a system to respond adequately to unanticipated runtime conditions.
- ▶ **Fault-tolerance:** The ability of a system to respond gracefully to failures at runtime.
 - ▶ Faults arise from: environment, components, connectors, component-connector mismatches.
- ▶ **Survivability:** The ability to resist, recover, and adapt to threats.
 - ▶ Sources: attacks, failures, and accidents.
 - ▶ Steps: resist, recognize, recover, adapt.
- ▶ **Safety:** The ability to avoid failures that will cause loss of life, injury, or loss to property.

NFP: Dependability

- ▶ **Components:**
 - ▶ Control external component dependencies.
 - ▶ Support reflection.
 - ▶ Support exception handling.
- ▶ **Connectors:**
 - ▶ Use explicit connectors.
 - ▶ Provide interaction guarantees.
- ▶ **Topology:**
 - ▶ Avoid single points of failure.
 - ▶ Enable back-ups.
 - ▶ Support system health monitoring.
 - ▶ Support dynamic adaptation.

Good

Choose
Two

Fast

Cheap

Scope
(features)

Choose
Two

Resources
(cost)

Schedule
(time)

Availability

Choose
Two

Consistency

Partition
Tolerance

Complexity

Choose
Two

Scalability

Performance

NFP Tradeoffs (small number of examples)

- ▶ complexity <-> scalability
- ▶ availability <-> performance
- ▶ performance <-> portability
- ▶ testability <-> understandability
- ▶ usability <-> security
- ▶ scalability <-> portability
- ▶ dependability <-> heterogeneity
- ▶ deployability <-> testability
- ▶ portability <-> usability