

Intelligent Systems (AI-2)

Computer Science cpsc422, Lecture 9

Sep, 27, 2017

An MDP Approach to Multi-Category Patient Scheduling in a Diagnostic Facility



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Goal / Motivation

- ▶ To develop a mathematical model for **multi-category patient scheduling** decisions in **computed tomography (CT)**, and to investigate associated trade-offs from economic and operational perspectives.
- ▶ Contributions to AI, OR and radiology



Types of patients:

- ▶ Emergency Patients (EP)
 - ▶ **Critical (CEP)**
 - ▶ **Non-critical (NCEP)**

- ▶ **Inpatients (IP)**

- ▶ Outpatients
 - ▶ Scheduled OP
 - ▶ **Add-on OP: Semi-urgent (OP)**

- ▶ (Green = Types used in this model)



Proposed Solution

- ▶ Finite-horizon MDP
- ▶ Non-stationary arrival probabilities for IPs and EPs
- ▶ Performance objective: Max \$



always served in next turn

MDP Representation

▶ State

0/1 # of states 2×5^3

▶ $s = (e_{CEP}, w_{OP}, w_{IP}, w_{NCEP})$

max 4 of each type waiting

▶ e_{CEP} CEP arrived

▶ w_{type} Number waiting to be scanned

▶ Action

$$a_{OP} + a_{IP} + a_{NCEP} + e_{CEP} \leq R$$

▶ $a = (a_{OP}, a_{IP}, a_{NCEP})$

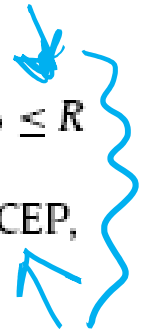
$$a_j \leq w_j, \quad j = OP, IP, NCEP,$$

▶ a_{type} Number chosen for next slot

▶ State Transition

▶ $s' = (d_{CEP}, w_{OP} + d_{OP} - a_{OP}, w_{IP} + d_{IP} - a_{IP}, w_{NCEP} + d_{NCEP} - a_{NCEP})$

▶ d Whether a patient type has arrived since the last state



MDP Representation (cont')

- ▶ Transition Probabilities

$$P_n(s'|s, a) = p_n(d_{\text{CEP}}) \times p_n(d_{\text{OP}}) \times p_n(d_{\text{IP}}) \times p_n(d_{\text{NCEP}}),$$



example

Possible actions with 2 scanners

	d_{CEP}	d_{OP}	d_{IP}	d_{NCEP}
a_1	2	0	0	0
a_2	0	2	0	0
a_3	0	0	2	0
a_4	1	0	1	0
a_5	1	1	0	0
a_6	0	1	1	0
a_7	1	0	0	0
a_8	0	1	0	0
a_9	0	0	1	0

assume R_{CEP} so one scanner goes to this one patient

is the current state $\hat{S} = (1, 3, 2, 0)$
OP IP NCEP

applicable actions

a_7 a_8

what are the s^i for a_7

after a_7

$(0, 2, 2, 0) +$

possible arrivals configurations

d_{CEP}	d_{OP}	d_{IP}	d_{NCEP}	
0	0	0	0	$\rightarrow s^1 = (0, 2, 2, 0)$
1	0	0	0	$\rightarrow s^2 = (1, 2, 2, 0)$
0	1	0	0	$\rightarrow s^3 = (0, 3, 2, 0)$
...

$$P(s^i | \hat{S}, a_7)$$

sample conditional prob. for s^3 given a_7 is performed in \hat{S}

$$P(s^3 | \hat{S}, a_7) = P(d_{CEP}=0) * P(d_{OP}=1) * \dots$$

\times_{16} $(1, 1, 1, 1) \rightarrow s^{16} = (1, 3, 3, 1)$

corresponding s^i

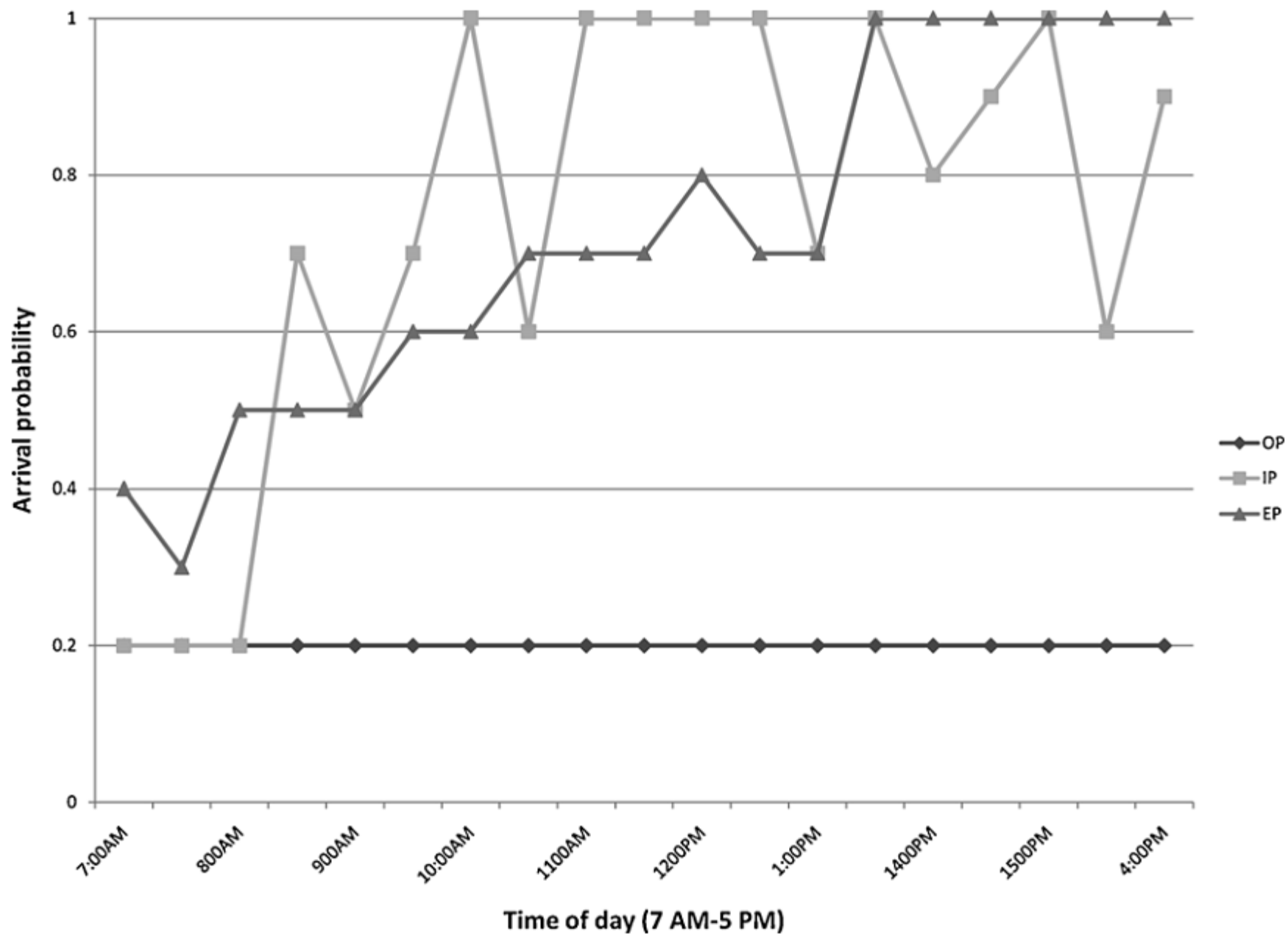


Fig. 1. Arrival probabilities for each patient-type during a work-day. EP includes both CEPs and NCEPs.

Performance Metrics (over 1 work-day)

- ▶ Expected net CT revenue
- ▶ Average waiting-time
- ▶ Average # patients not scanned by day's end
- ▶ Rewards

$$r(s, a) = \sum_{j \in \{OP, IP, NCEP\}} r_j a_j - \sum_{j \in \{OP, IP, NCEP\}} (w_j - a_j) h_j$$

revenue for scanning type j patient

waiting cost

Terminal reward obtained

$$V_{N+1}(s) = -c_{OP} w_{OP} - c_{IP} w_{IP} - c_{NCEP} w_{NCEP}$$

end of day penalty

- ▶ Discount factor? |

Maximize total expected revenue

▶ Optimal Policy

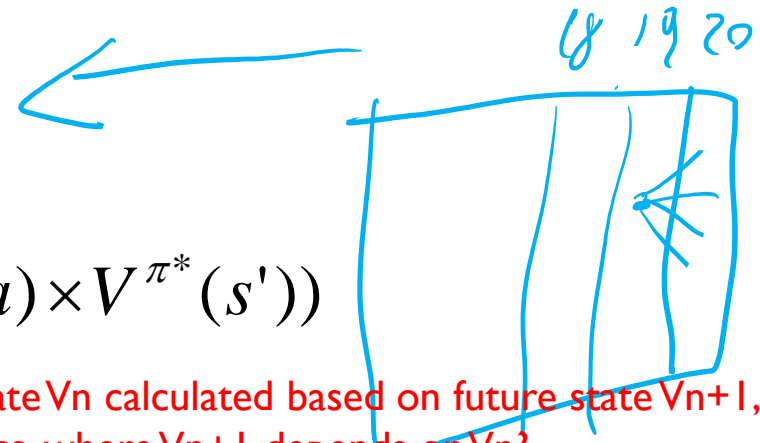
- ▶ Solving this gives the policy for each state, n , in the day

$$V_n(s) = \max_{a \in A(s)} \left\{ r(s, a) + \sum_{s'} P_n(s'|s, a) V_{n+1}(s') \right\}$$

▶ Finite Horizon MDP

$$V^{\pi^*}(s) = R(s) + \gamma \max_a \sum_{s'} P(s'|s, a) \times V^{\pi^*}(s')$$

- ▶ The recursive equation (3) has value of current state V_n calculated based on future state V_{n+1} , this contradicts with the equation given during class, where V_{n+1} depends on V_n ?
- ▶ The one in class was Value Iteration (the n index was for the iteration) here we have a finite horizon. We know the V s at the end so we can compute all the V s backward. n is an index for
- ▶ the time slice



Evaluation: Comparison of MDP with Heuristic Policies

- ▶ 100,000 independent day-long sample paths (one for each scenario)

$\forall n$ sample $P_n(dx)$

$X = \text{CEP, OP, IP, NCEP}$

Result Metric

- ▶ Percentage Gap in avg. net revenue =

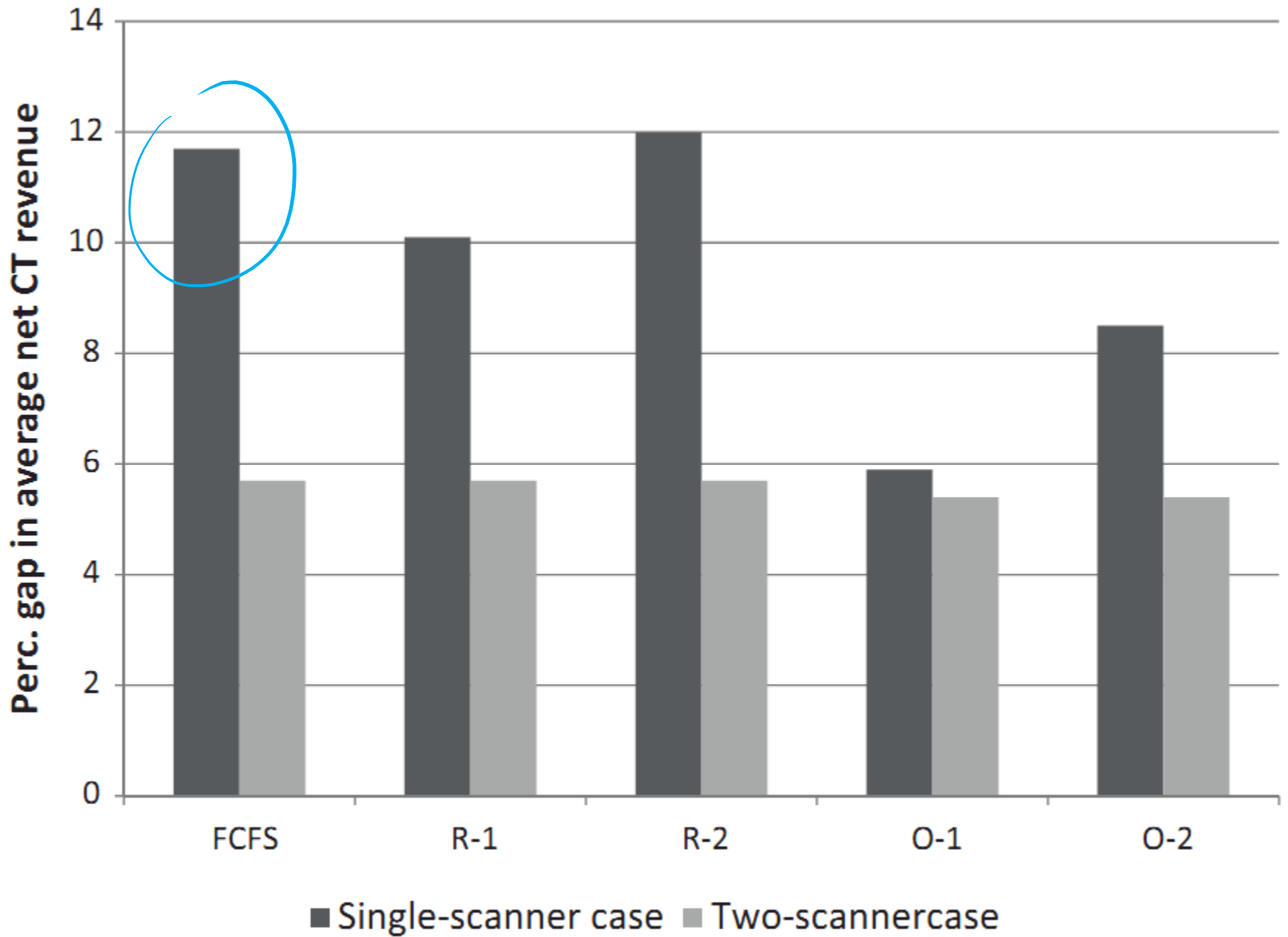
$$\frac{\text{avg net revenue (optimal policy)} - \text{avg net revenue (heuristic policy)}}{\text{avg net revenue (optimal policy)}} \times 100$$



Heuristics

- ▶ **FCFS**: First come first serve
- ▶ **R-1**: One patient from randomly chosen type is scanned
- ▶ **R-2**: One patient randomly chosen from all waiting patients (favors types with more people waiting)
- ▶ **O-1**: Priority
 - ▶ OP
 - ▶ NCEP
 - ▶ IP
- ▶ **O-2**: Priority:
 - ▶ OP
 - ▶ IP
 - ▶ NCEP





Number of patients not scanned

priority to OPs

Table 5
Number of patients not receiving scans by the end of the day under different policies, averaged over all thirty two scenarios.

Different cases	Average number not scanned					
	Optimal policy	FCFS	R-1	R-2	O-1	O-2
OPs						
Single-scanner	3.38	3.50	3.27	3.62	1.73	1.73
Two-scanner	0.72	0.63	0.52	0.64	0	0
IPs						
Single-scanner	10.13	9.97	10.57	9.85	12.01	11.14
Two-scanner	1.19	1.39	1.60	1.37	2.33	1.10
NCEPs						
Single-scanner	1.94	1.99	1.62	1.99	1.71	2.58
Two-scanner	0.51	0.39	0.29	0.41	0.08	1.31

Waiting-time

Table 6

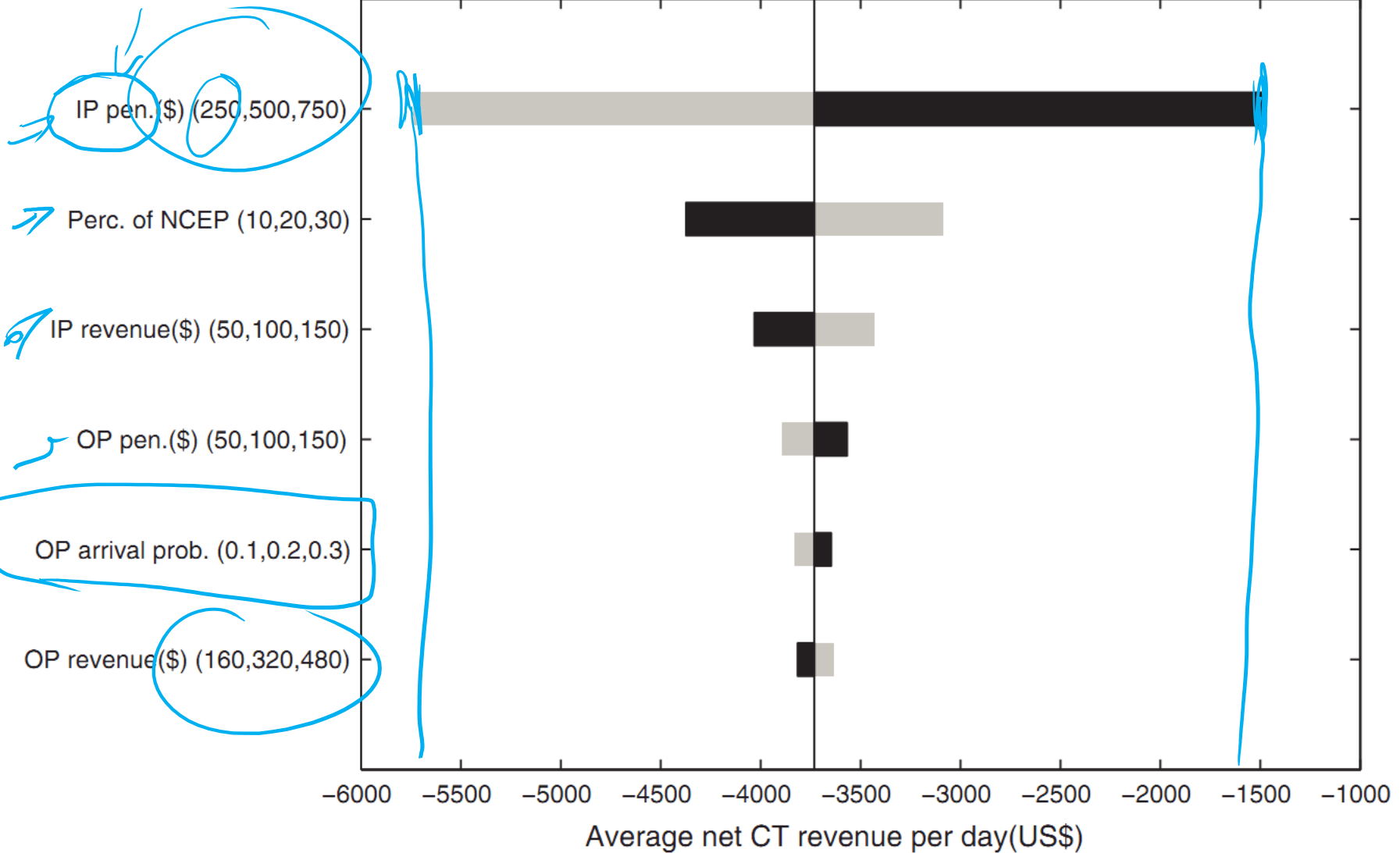
Average waiting-time in minutes of patients before service over all thirty two scenarios.

Different cases	Average waiting-time					
	Optimal policy	FCFS	R-1	R-2	O-1	O-2
OPs						
Single-scanner	28	80	74	70	45	184
Two-scanner	3	4	3	4	0	0
IPs						
Single-scanner	76	112	95	107	60	245
Two-scanner	4	3	3	3	5	3
NCEPs						
Single-scanner	24	56	56	44	36	3
Two-scanner	12	9	8	10	3	20

Single-scanner

bright HIGH
dark LOW

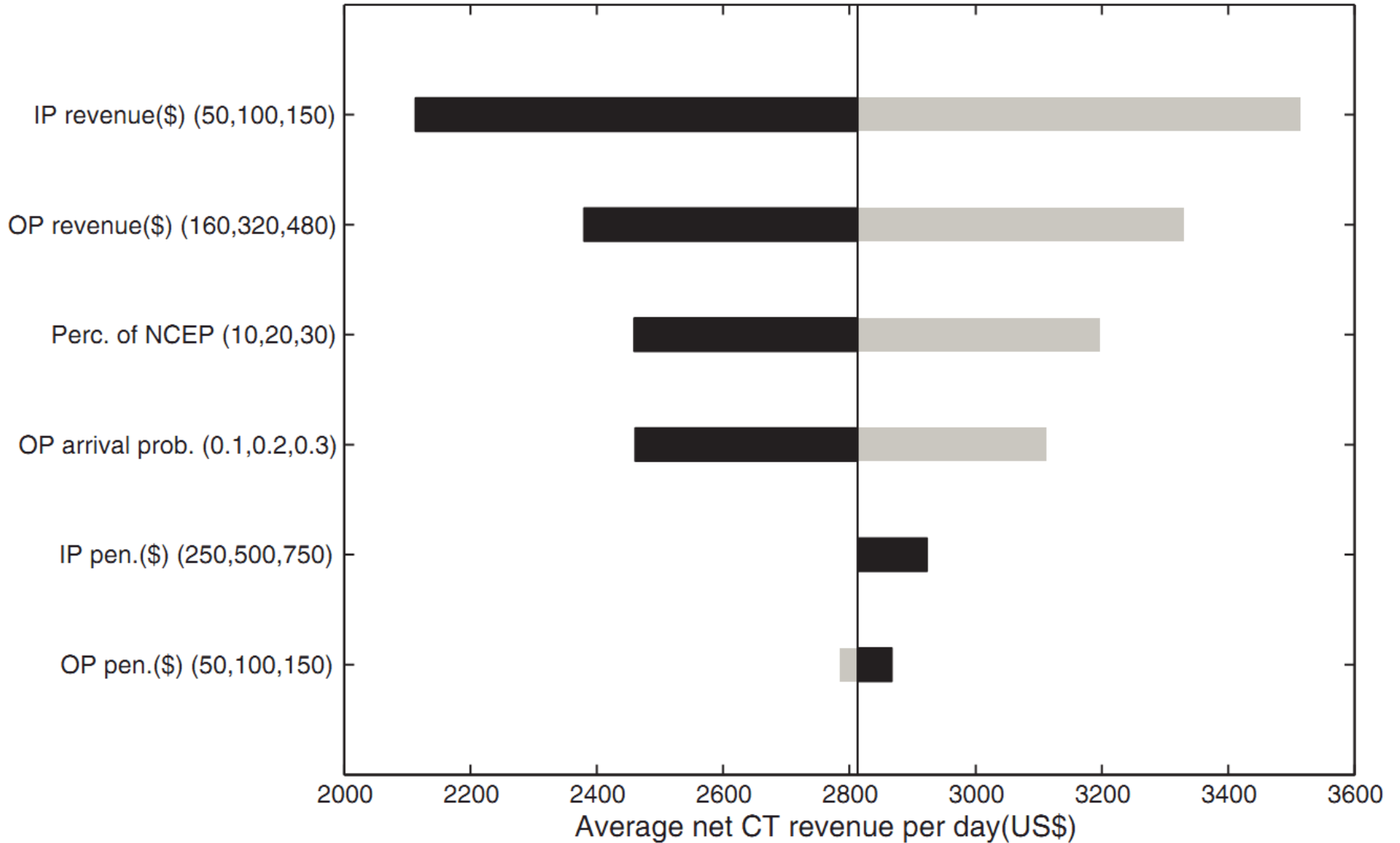
HIGH +50%
base rate
LOW -50%



Two-scanner

bright HIGH
dark LOW

HIGH +50%
base rate
LOW -50%



Sample Policy $n=12, NCEP=5$

$CPE = 0$

state $\{0, 0, 3, 5\}$

IPs →	6	5	4	4	4	4	4	4	4	4	4	4	4	4
OPs ↓	3	2	2	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4
	1	1	1	2	4	4	4	4	4	4	4	4	4	4

$i-1$ OPs, $j-1$ IPs

- 6 → scan two NCEPs
- 5 → scan one IP and one NCEP
- 4 → " two IPs
- 3 → one OP and one NCEP
- 2 → one OP and one IP
- 1 → " Two OPs

action to be performed in state $\{0, 0, 3, 5\}$
 CPE of IP NCEP

Question from students (2017)

- ▶ Would the model cause **ethical problems** in hospitals? Is revenue a good metric of performance if we put life and death situations into consideration?

- ▶ **Finite vs. infinite**
 - ▶ Simplicity. Lots of uncertainty about what can happen overnight
 - ▶ Non stationary process – best action depends on time
- ▶ Use **machine learning / reinforcement learning**?
- ▶ **Arrival Probabilities** (seasonal trends? More than one patient of each type?)
- ▶ Only **comparison with simple heuristics**
- ▶ More **scanners** Why only 1 and 2 scanners?
- ▶ Modeling **more patient types** (urgency) / different hospital..... can easily extend the model
- ▶ Only data from **one Hospital** (general?)
- ▶ Uniform **slot length** (realistic?) Finer granularity of the time slots
- ▶ Modeling even **more uncertainty** “Accidents happen randomly without any pattern.” “Scanner not working”
- ▶ What is a potential adjustment you can do to the MDP that will account for the **variability in time taken to perform a scan**, or multiple scans for a particular type of patient?

- ▶ Benefits classifying more patient types? Could same solution be applied to scheduling **other functions of the hospital?**



- ▶ How would this model handle two CEPs that came in at the same time?
Randomly Push one to the next slot 😞
- ▶ What happens if you add a sudden influx of patients? Example, due to a nearby accident. Will it still perform better than the heuristics?
- ▶ Transfer model to other facilities? Yes...
- ▶ Discount factor γ ? Yes
- ▶ This work failed to take into account human suffering, or the urgency of scans for in and out patients. Could the reward function be tailored to include such concepts or is it beyond the capabilities of the model?
- ▶ This model is specific to the target hospital
- ▶ Operational Cost of Implementing the policy (take into account): *compute the policy vs. apply the policy*



Question Types from students

- ▶ Finite vs. infinite ↩
 - ▶ Simplicity. Lots of uncertainty about what can happen overnight
 - ▶ Non stationary process – best action depends on time
- ▶ Arrival Probabilities
- ▶ More scanners
- ▶ Modeling more patient types (urgency) / different hospital..... can easily extend the model, Only data from one Hospital (general?)
- ▶ Uniform slot length (realistic?)
- ▶ the probability distribution of the time for CT scans to be completed rather than to make the assumption that they are all of fixed duration? Finer granularity of the time slots
- ▶ Operational Cost of Implementing the policy (take into account): *compute the policy vs. apply the policy*
- ▶ Modeling even more uncertainty “Accidents happen randomly without any pattern.” “Scanner not working”
- ▶ 2 patients at once (need to collect all the prob and consider those in the transition prob)
- ▶ P-value
- ▶ Why no VI?
- ▶ Used in practice ?



-
- ▶ Other models: Is it better to use continuous Markov Chain and queuing theory in analyzing this scheduling problem?
 - ▶ How would this model handle two CEPs that came in at the same time? Randomly Push one to the next slot 😞 
 - ▶ How does approximate dynamic programming compare to value iteration? (*approximate method, can deal with bigger models but not optimal*)
 - ▶ Transfer model to other facilities? Yes...
 - ▶ Discount factor γ ? Yes
 - ▶ This work failed to take into account human suffering, or the urgency of scans for in and out patients. Could the reward function be tailored to include such nebulous concepts or is it beyond the capabilities of the model?
 - ▶ This model is specific to the target hospital
 - ▶ I think outperforming other MDP-based models can better illustrate the effectiveness of this model's features, so are the choices of comparison methods good in this paper? 
 - ▶ *First step showing that sound probabilistic models can be built and outperform heuristics then you can do the above*
-



16 documents have cited:

A Markov decision process approach to multi-category patient scheduling in a diagnostic facility

Gocgun Y., Bresnahan B.W., Ghafe A., Gunn M.L.
 (2011) *Artificial Intelligence in Medicine*, 53 (2), pp. 73-81.
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Subject area
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process approach to multi-category patient scheduling in a diagnostic facility
B.W., Ghate A., Gunn M.L.
Journal of the Operational Research Society, 53 (2), pp. 73-81.

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